



APSC Mains 2023 TS - 11 (GS Paper 4)

Duration – 3 Hrs

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Medium:

English ☐

Assamese ☐

INDEX NUMBER			INSTRUCTIONS
Q.NO.	Maximum Marks	Marks Obtained.	Please read each of the following instruction carefully before attempting the questions: • There are NINETEENTH questions divided in TWO SECTIONS and printed in ENGLISH. • All questions are compulsory. • The number of marks carried by a question/part is indicated against it. • The answers must not exceed 150 words for 10 marks and 250 words for 20 marks. • Content is more important than the number of words. • Answers must be written in the medium authorised in the Admission Certificate which must be stated clearly on the cover of this Question-cum-Answer (QCA) Booklet in the space provided. No marks will be given for answers written in medium other than the authorised one. • Any page or portion of the page left blank in the Question-cum-Answer Booklet must be clearly struck off
Section A			
1	10		
2	10		
3	10		
4	10		
5	10		
6	10		
7	10		
8	10		
9	10		
10	10		
11	10		
12	10		
13	10		
Section B			Remarks: Signature of the Student:
14	20		
15	20		
16	20		
17	20		
18	20		
19	20		
TOTAL:	250		



SPM IAS ACADEMY
SHAPING BRILLIANCE

Brief report of Performance Evaluation of student in the paper

	Poor	Average	Good	Very good	Excellent
Understanding the context and demand of the questions					
Relevancy of the content					
Structure and flow of the answer					
(a) Introduction					
(b) Body					
(c) Conclusion					
Subject knowledge					
Language of the answer					
Presentation					
(a) Underline to the keywords					
(b) Use of flowcharts or diagrams					
(c) Paragraph limits and overall					
Understanding of directives					
Factual correctness					
Overall performance					

Detail Feedback

SECTION A
Q1. What are the significant values in the society of Assam? (10 marks/150 words)

Assam is one of the most advanced cultural state in the country. With its varied geographic divisions, landscape, diverse ethnic culture. It is one of the most diverse & ethno-linguistic state of the country.

Significant values in the society of Assam are —

- Accomodating of Diversity and peaceful cohabitation of many numerous tribes makes the state ~~highly tolerant to~~ highly diverse.

- Diversity in unity is one of the significant value of Assamese Society.

- Religious tolerance is one of the most important value of the society, which is evident from the

peaceful cohabitation of many religious communities.

o Assamese society at large is compassionate towards the minorities as issue of communal violence is very rare in the state.

o It is an abode of many cultural revolutions. Be it from neo-Vaishnavite movement of Sankardeva to Jikris of Ajai Peir. Secularism is well and truly ingrained in the Assamese Society.

o 'Vasudha Kutumbakam' is well and truly embarked upon by the Assamese Society as many communities and traders from outside states of Bihar, Rajasthan, Rajasthan and many more have made their mark in the economic sphere of the state.

o Society at large has strong regional roots regarding culture, language, ethnicity pride in its own history and cultural values.

Q2. Aptitude reflects what you are capable of doing. Motivation determines what you do. Attitude determines how well you do it. Comment. (10 marks/150 words)

Aptitude and Attitude are the cornerstone for one to become successful in life. They both are imminent to achieve success and one is incomplete of the other, as one says. Attitude without Aptitude is lame, whereas Aptitude without Attitude is lame.

Aptitude is the potential of an individual which one acquires over time with a specified training. Aptitude is not value based rather can be acquired with a suitably designed effort. It reflects one's innate potential to achieve greater things in our life.

Motivation is the source behind what we want to do.

Unless we are motivated enough - we cannot focus and dedicate ourselves to a particular cause. It is the motivation that drives us to our goal as well as increases our ~~per~~ perseverance to achieve greater things in life.

Attitude is our notion towards a particular idea or a thing. It is the way we behave towards a particular thing.

Right attitude along with aptitude can make a person very successful.

Attitude focuses on the behavioural aspect of an individual and increases our endurance as well as motivation to succeed.

~~It is the attitude~~
~~too~~ As it says, Success is 99% hard work,
1% luck. it is ^{towards dedication} the attitude which determines our success whether we are able to live up to our potential or not.

Q3. Differentiate between the following: (10 marks/200 words)

- Hatred and indifference
- Envy and jealousy
- Conscious, Subconscious and Unconsciousness actions

a) Hatred means ^{disliking others from all aspects} being ~~troubled~~ of others, whereas indifference means ~~being~~ not being in alignment with each others thought process, opinion or overall outlook towards any idea or life as a whole.

Hatred results in loss of dignity, compassion and tolerance as well as other foundational and moral values where just being more indifferent to others won't necessarily an entire negative connotation.

b) Envy is a negative feeling. It means someone is unhappy with someone else's success or blessings but yet in acceptance of his/her shortcomings.

Whereas jealousy is more extreme negative emotion of envy and wants to ~~enjoy~~ ^{enjoy} other's success and belongings without making own competence or shortcomings. Eg: My friend and me applied for same job, he got recruited. I am unhappy with his selection but yet aware of my incompetence.

Jealousy: He got recruited and I am not being able to come to terms with his selection and his success is disturbing my inner peace.

c) Consciousness is the state of mind in which we are fully aware ^{and convinced} of the happenings, we are in full control of our decision.

Subconscious is the state where we are not fully convinced at the conclusion we arrived but yet has a strong urge to follow that instinct.

Whereas inconscious action resembles those which are not under our control or the actions that we take without a

Q4. "True knowledge exists in knowing that you know nothing." (150 words/10 marks)

Q5. Apart from intellectual competence and moral qualities like empathy and compassion are some of the other vital attributes that facilitate the civil servants to be more competent in tackling the crucial issues or taking critical decisions. Explain with suitable illustrations. (10 marks/150 words)

Empathy and compassion are one of the major foundational values of any civil servant. But yet to be more competent in making crucial decisions, one needs to have other aptitude as well as right attitude in dealing the situation.

Intellectual competence is a necessary quality for a civil servant. In case of crisis, it is the intellectual capacity and his/her high emotional intelligence that enables a civil servant to handle a crisis situation. It is the intellectual capacity of the civil servant that makes them adaptable to fast technological changes in the

governmental aspects and enhances their inherent decision making credentials during a crisis.

But apart from such qualities, empathy and compassion are hallmark qualities for a civil servant.

Empathy is feeling - sharing the feeling of others and imagining ourselves in their situation. It is the value which makes a civil servant rooted to the plight of the underprivileged section of the society. For eg: an old ~~and~~ woman coming for NRE document verification without any relevant required documents. In such a case, a civil servant must acknowledge her suffering and plight.

Compassion is one step ahead of empathy. Here, a civil servant not only acknowledges the old woman's plight but work in his/her personal and public capacity to make her life better or to solve her problem.

Hence, intellectual competence, coupled with empathy & compassion is a

Q6. What are the factors that contribute to the prevalence of ragging in Assam? How can universities and colleges in Assam respond to incidents of ragging? (10 marks 150 words)

Ragging is one of the most severe ~~unethical~~ ^{social} menace that has plagued our society. It is one of those ^{unethical} social issues which are not talked enough or dealt with sincerely. The repression of which is largely felt in the society today.

Ragging is the forcible compliance of any activities that an individual is uncomfortable with for one's own illogical, unethical and entertainment value. It is the forcible mental as well as physical harassment of an individual.

Factors contributing to ragging in Assam are —
 1) ~~tradition of~~ Accepting as a tradition of introducing a new comer to senior students

- Lack of proper rules and regulation regarding banning its practise.
- Lack of social awareness among the society.
- Lack of initiative regarding awareness campaigns from the college or university authority.
- Considering to be a part of tradition and a normal practise, neglecting the evil forms it has assumed over the years gradually.

Following steps needs to be taken by the College and Universities -

- Strict rules and regulations regarding its banning.
- Any offenders should be strictly punished and expelled out of college to show set a precedence for future.
- grievance mechanism cell should be initiated in the colleges where students can report any incidence without disclosing their identity.
- Colleges should raise more and more awareness campaigns regarding the menace of

Step - ragging can be addressed to a great extent.

Q7. "Assam is facing ethnic struggles and clashes which are between the ethnic groups of Bodo and Adivasi, Bodo and Muslims, Karbi and Kuki, Karbi and Dimasas e.t.c claimed more than thousands of lives, and lakhs of people got displaced". In the above Context explain the Ethical issues which causes such Struggle. (150 words/10 marks)

Assam is a land of numerous ethnic - linguistic diversity across its length and breadth of the boundaries. The various ethnic communities although has a history of peaceful co-existence yet has seen many ethnic clashes that have claimed many lives over the years.

Various ethical issues which cause such struggle are —

- Lack of tolerance towards ~~its~~ each other's diversity.
- Lack of tolerance and acceptance of each other's cultural habits.
- Intolerance towards each other's religion is one of the major factors causing such struggle.

- ① Protecting one's own language at the cost of derogating other communities' language is another ethical issue causing such struggle.
- ② Enhanced economic competition of the ~~resources~~ increasingly scarce resources not showing any humanitarian value towards the more marginalised is another ethical issue for such struggle.
- ③ Lack of political will and unethical populist policies from various political parties for their respective vote bank politics is another important factor for such struggle.

Q8. "If you want others to be happy, practice compassion. If you want to be happy, practice compassion". (10 Marks/150 words)

Compassion is one of the most important foundational values for a human being. Compassion is the feeling of sharing others emotion or feelings and imagining ourselves in their situation coupled with willingness to do something meaningful for them so that it contributes to their well being.

Compassion makes an individual to an elevated sense of being. It gives us the joy of making something meaningful contribution in other's life which gives us a sense of contentment and happiness from within our core.

Compassion ~~is not only~~ that by
 shown by us ~~not only~~ make other
 not only makes us happy from
 within but also helps the one
 for whom we have shown willingness
 to work for. It makes the
 sufferer or the underprivileged
 well off so that he/she can
 work for better future endeavours.
 It makes the one for whom we
 have worked to facilitate better things,
 happy as well as blesses us for
 future better prospects. It elevates him/her
 from his/her current state.

This showing compassion
 not only makes us happy within
 but also makes others happy.

Q9. Transparency is a crucial concept in maintaining ethical governance machinery. (10 marks/150 words)

Q10. Life doesn't make any sense without interdependence. We need each other, and the sooner we learn that, it is better for us all." – Erik Erikson (10 marks/150 marks)

Q11. "If a country is to be corruption free and become a nation of beautiful minds, I strongly feel there are three key societal members who can make a difference. They are the father, the mother and the teacher." – Abdul Kalam (10 marks/150 words)

Q12. Persuasion is often more effective than force. Elucidate. (10 marks/150 words)

Q13. Mention different types of Ethical dilemmas faced by civil servants in discharge of their duty. (10 marks/150 words)

Section B-Case studies

Q14. Sagar, a 25-year-old youth with a very pleasing personality, had made a choice to leave this world. He was very understanding towards his colleagues too. He used to encourage others and help his friends and colleagues by listening to them and suggesting amicable solutions to their problems. Apparently, he didn't have financial problems or any other issues like relationship problem, break-up, depression, etc. So, the question, 'Why did he choose to leave?' was disturbing all his near and dear ones. Numerous assumptions were made, some blaming themselves for not understanding his mental condition, and others for not getting the chance to know him better. Well, the problem is, we human beings are similar to tip of icebergs. In Sagar's case also, what everyone saw was just the small accessible part of his conscious functioning or the tip of the iceberg which is barely anything compared to what lies beneath or the larger domain of his unconscious psychological functioning which was completely unknown. However, the reason for Sagar's choice is gone with him, but he left behind a lesson that life is unpredictable.

Highlight the Causes of rising suicide cases in Assam. Suggest some measures which can lead to the reduction of suicide cases in Assam. (20 marks/300 words)

Assam of late has seen a rising trend in the suicide rates which is very disturbing to say the least. It is often one of the most neglected social problems that is not often talked enough in the society. However, its menace has ~~the~~ seeped into the society in today's increasing competitive world, and the supercession of the neglect to the such unnatural deaths are there for all of us to see.

Cause of rising suicide can be attributed to the following cause-

- With advent of technology, people are increasingly becoming isolated with hardly any social contact with the people.

- A lack of economic opportunities in the state has created depression in the minds of the youth of the state.

- Peer pressure also plays active role in today's increasingly globalised world.

- As the Assamese society is heading slowly from agricultural society to urban society, significant family values have eroded which have resulted in a weak family value system in the society.

- o Rising social media has mostly made the youth depressed as everyone is in a race to look better off than others in the virtual world.
- o Increasing social, economic competition for the resources as well as decline in value system coupled with depression and fake representation of one's happiness has also led to on increasing suicides.
- o Lack of awareness regarding mental health and considering any psychiatric disease or mental trauma as a social stigma is one of the major causes for such rise in suicide cases in Assam.

- Lessons needed are -
- o inculcation of strong value system within the family from early age.
 - o Encouraging the children and the youth to take part in outdoor sports activities as it keeps people in a healthy mental state.
 - o Increasing the economic opportunities in the state.
 - o Create Awareness campaign for mental health and its importance.
 - o Reducing the influence of social media among the youth by their parents instead encouraging them to develop a productive hobby.
 - o Revamping of the educational curriculum that focuses on the allround holistic development of the person.
- Such initiatives in the field of education - health - agriculture and others can go a long way in solving this social issue.

Q15. In the small village of Lakhimpur, located in the northern part of Assam, a group of people had gathered in the central square to protest against illegal migration from neighboring Bangladesh. The village, which was once a peaceful and harmonious community, had been increasingly divided along ethnic and religious lines due to the influx of migrants.

The protesters were angry and frustrated, citing incidents of violence, theft, and encroachment of land by the migrants. They demanded action from the government to stem the tide of illegal migration and protect the rights of the local community.

However, the situation took a violent turn when a group of migrants, who had been living in the village for several years, decided to confront the protesters. They argued that they had been living in the village peacefully and contributing to the local economy, and that they should not be unfairly targeted and discriminated against.

The confrontation quickly escalated into a physical altercation, with both sides throwing stones and sticks at each other. Several people were injured and taken to the hospital.

The incident sparked a debate across Assam about the issue of illegal migration, and the need for a more comprehensive and humane approach to address the underlying causes of the problem. The government, civil society organisations, and community leaders all came together to find a solution that would protect the rights and interests of all parties involved.

Identify the ethical issues in the case. What Steps should be taken to prevent the effect of Illegal Migration. (20 marks/300 words)

The above situation represents the complex situation that Assam as a state has been witnessing over the years.

The issue involves ethical dilemma between protecting the rights of the indigenous people and their language and culture while also protecting the migrants who have been living peacefully.

over the years and contributing significantly towards the local economy.

Various issues involved in the case are —

- The rights of the indigenous people.
- Human rights and dignity of the migrants who have been peacefully residing in the area.
- rising communal tensions as well as ethnic complexities between the two communities.
- rising incidences of theft, violence and encroachment of the land of the individuals.

The ethical dilemma comes in the way of the government and civil society organisations whether to punish the law violating protesters or take stringent ^{action} against.

the illegal migrants that have occupied the lands. It involves an ethical dilemma of keeping the integrity and security of the nation first to that of considering the humanitarian ground of looking after the migrants who has had a history of peaceful cohabitation and contribution to the growth of our local as well as national economy.

~~Foreign~~ Government and civil society needs to play a very ~~role~~ pivotal and a dynamic role in addressing the complex issue of illegal migration in Assam.

→ Government should make a robust mechanism of law and order to prevent any potential of communal or ethnic clashes between the ethnic indigenous people and ~~that~~ those of migrants.

- Government should focus more importantly on deportation of the illegal migrants.
- Effective border management and sealing the porous border is the need of the hour to a holistic solution of the influx problem.
- The rights of the indigenous people should have constitutional as well as legislative protection and any threat to their own culture and tradition should be dealt severely and unwaveringly.
- Efforts should be made to on a National Basis between the two Governments of India and Bangladesh for their peaceful return back to Bangladesh.
- Resource distribution and other economic opportunities and their settlements should be readdressed to avoid any cultural amalgamation of those who have already acquired documents to be Indian citizen. Such steps would go a long way in solving the complex issue to a great extent.

Q16. You are working as a Chief Development Officer in a district. You are known for your honesty and dedication to work. All the files related to development work and contracts in the district pass through your office. This makes your office vulnerable to corruption. You have made it clear to your staff that you will follow zero tolerance to corruption in office and very strict action will be taken against anyone who indulges in corruption.

One day a contractor came to meet you regarding an ongoing project. He informed you that your peon takes money from all the contractors for telling them about your schedule and meeting timings.

The contractor told you that it is difficult to meet you because of your busy schedule. The peon takes money and informs them about timings when you are available in the office. It saves them much effort and makes it easy to meet you.

You are unhappy with your peon. You called him and asked for an explanation. The peon told you that he does not ask for money, it is the contractors who give him money on their own. The amount is very small, just sufficient for tea or coffee. He further tells that he has 6 daughters, all of who are unmarried. His youngest daughter has a chronic illness and she is bedridden. He tells you that he is in dire need of money. He also tells you that this is a common practice and peons of all the officers get money from the contractors for facilitating their meetings with other officers.

You enquired about his story with your other staff and whatever he told you about his daughters was true. You know that the salary of a peon is not sufficient for taking care of such a large family and getting good treatment for her daughter. There is also the problem of dowry in the area which makes The marriage of women is expensive.

a) Why are such acts of petty corruption considered acceptable in government offices?

b) Is there a case for serious action against the peon? What will be your course of action to deal with the situation? (20 marks/300 words)

Corruption has become one of the most evil practices in our society. Such is its penetration into our daily life that it has become a part of us. Rationalisation of corruption has indeed one of the severe menace in our society. It has almost become an accepted socialised worm in our daily life.

The situation cited above resembles the daily environment in most of the government offices of our country.

;) Such acts of petty corruption has almost become a common occurrence in various offices.

In our country, owing to colonial legacy and partly due to own greed and needs of the society, corruption often follows top-to-bottom approach rather than from bottom-to-top, where the major chunk of the corruption is taken by the ministers, contractors and the higher

bureaucracy. A huge sum of public money is being diverted for private needs and aspirations of the ~~private office~~ the top officials and the ministers and the officers often turn a blind eye to the petty

corrupt practices of the lower hierarchy of the offices. Such petty or even bigger acts of corruption has been rationalised in most of the offices and is the reason behind acceptance of such behaviour in most of the offices.

ii) Corruption is one of the biggest menace of our society. At no instance, I as a CDO of the district would tolerate corruption at any level of my office or even to my notice. Not punishing the person for his corrupt practice would be in conflict with my professional ethics of fight against corruption and would eventually put me in a crisis of conscience.

serious action adhering to rules and regulations of the office needs to be taken without any compromise being made on the foundational values of a ~~cor~~ public service.

My course of action —

- o I would initiate strict action against the person although for shorter duration so that he learns the lesson and give up such practices. Such a step would also not place his family in jeopardy. I would offer his unmarried daughter other employment opportunities.
- o I would ~~to~~ offer him financial assistance in my personal capacity so that his young daughter can afford treatment in due time.
- o I would ensure him to provide sufficient fund from our office staff for his family but would anyhow make him go through the disciplinary process.
- o I would try to set an example of corruption free office irrespective of the circumstances along with it maintaining compassion & empathy towards his needy family.

Q17. You are posted as the District Development Commissioner (DDC) in a region which has high rates of child mal-nourishment. For last few months, you have been receiving complaints regarding poor quality of food given under the Midday Meal Scheme. Responding on the complaints, you found that most of the meals served failed the calorie test as per the criterion under the scheme. Some vendors supply poor quality deliberately as it is more profitable but many others don't have the right knowledge of which food contains what nutrients. Calorie knowledge is also less among children and teachers.

Special instruments are required for exact calorie counts which are not available in abundance. Also limited suppliers are there and blacklisting them would completely stall the process.

Analyse the problem and explain various repercussions of it. Also explain what steps you can take in order to effectively resolve this problem. (20 marks/300 words)

The situation as cited above is plagued with difficulties from many perspectives. The situation is failed on many parameters, which needs a multidimensional analysis and planning on part of the every stakeholder associated with the issue.

- The main stakeholders associated with the scenario are —
- o The District Development Commissioner (DDC)
 - o The malnourished children
 - o school teachers and staff
 - o local vendors

- o Hardest supply chain
- various complications associated with the cost are —
- o Lack of adequate knowledge among the teachers, children as well as the general public regarding health complications and importance of a healthy and a balanced diet.
- o Poor knowledge of importance of Calory and other important health parameters among the masses.
- o Lack of institutional infrastructure in the schools enrolling mid-day scheme, with no proper equipments.
- o Corrupt practices of the local vendors
- o Lack of nutritional value and diet knowledge of the vendors as well as the food suppliers.
- o Lack of supply chain in the market, offering less alternative to

the school authority to procure food items.

As ~~as~~ ^{the} Those problems can have serious repercussions if not properly sorted out —

→ It will severely impact the health of the children in the long run.

→ It will severely hamper the potential human resource of the country.

→ Corrupt vendors would go on with their unfair practices which could prove really dangerous to other fields also apart from malnourishment of school children.

→ Lack of infrastructure and better quality of food would make the children more prone to other diseases.

As a SOC - I would take following steps to resolve the issue -

i) I would initiate awareness drive regarding the importance of a healthy and a nutritional diet so that it benefits all the stakeholders associated.

ii) I would ensure a better supply chain in the market and alternate vendors and ensuring a training programme to the allotted vendors regarding the nutritional content of various food items.

iii) I would enhance the fund to the schools allocated for mid-day meal scheme so that infrastructure and institutional development in the schools can be carried out with modern machinery equipments.

iv) Any corrupt practices by anyone involved, from vendor to school staff would be severely dealt so that the nourishment of the children are done in a proper and a holistic manner.

Q18. In a small village in Assam, a community of farmers and fishermen lived on land that had been passed down through generations. One day, they received a notice from the local government stating that their land had been designated for a new industrial park and that they had to vacate within a month. The villagers were shocked and devastated. They had lived on the land for decades and had no other means of livelihood. They knew that they had to fight for their rights, but they didn't know where to start. The government officials, on the other hand, were under immense pressure to clear the land for the industrial park. They argued that the land had been acquired legally and that the villagers had been compensated fairly. They insisted that the eviction had to proceed as planned.

What are the Ethical Dilemmas faced by Civil Servants in Such scenarios. Mention some Ways in which such a dilemma can be resolved. (20 marks/300 words)

The above situation represents a complex scenario where the civil servants face dilemma from many perspectives while carrying out their duty. It is a face off between the government's developmental agenda pitted against the traditional rights, source of livelihood and the emotions attached to the ancestral land of the local inhabitants.

Various stakeholders associated with the issue are —

- Government officials carrying out the eviction drive.
- Local inhabitants who are being displaced.

o Any public or private enterprise entrusted in the project of the newly proposed industrial park.

The above situation presents a complex scenario for the civil servants while carrying out the task proposed by the government.

o They face an ethical dilemma whether to adhere to their professional ethics of abiding by the orders of the executive or to follow the core foundational values of a civil servant i.e. compassion towards weaker sections of the society.

o They also face a conflict of interest between their organisational conduct and that of their inner voice of helping out the poor.

o There can be dissonance between their private and public life

which can lead to crisis of conscience eventually.

• Empathy and compassion are the core foundational values of a civil servant. In such a case, they often might find it difficult in implementing the professional conduct which is asking them to displace the poor of their only source of livelihood.

Such dilemmas are an expected occurrence in ^{daily} life of a civil servant. Such complexities can only be solved with proper meticulous planning as well as attitudinal and aptitudinal change of all the stakeholders involved.

• Focus should be more on the attitudinal change of the inhabitants. They should be made aware of the impending developmental projects of the government. Such a change in attitude

of the poor would react in them wholeheartedly support the initiatives of the government and would make them open to new avenues.

- o The officials should be high on emotional intelligence. Only then such dilemmas can be sorted out by convincing the victim bearers.

- o Officials should be very transparent and accountable in their process, which are one of the core values of a civil servant. Only then the poor public would trust the process.

- o Meticulous planning and sufficient adequate provision should be made before-hand to make them sustainable economically as well as socially in the longer run. Pre-planned rehabilitation with better economic opportunities could be a great step ahead.

Thus, civil servants with their right attitude, aptitude and tolerance and compassion can come out of such situation in a win-win manner.

Q19. A girl in Biswanath district of Assam was denied entry in the exam hall for allegedly not being dressed properly. Other faculties and guardians complained about the issue. They claimed that this kind of over exposing dress may lead to distraction of boys and other male candidates. Analyse the issue from a different ethical perspective. You are Principal of the college. What will you do?

(20 marks/300 words)

The above situation represents an ethical dilemma with regards to fundamental right of the girl i.e right to freedom and that of a maintenance of a certain decorum in the public space.

The situation represents a complex ethical situation from the girl's perspective, other faculties and guardians as well as me being the Principal of the college.

Ethical issues that corresponds to the situation are —

- Whether the girl should be deferred from entry to the exam hall just because of her dress.
- Was the girl's dress code violative of any prescribed norms and dress code given by the school.

• ~~was~~ Could the cause of distraction of boys and other male candidates be justified on account of her dressing

sense.

• Stakeholders :

- the girl
- the school authority
- guardians
- Me, the Principal
- society at large.

Being a Principal,

I would like to solve the complex issue from by analysing from different perspectives pertaining my values, norms as well as individual and organisational ethics.

• First of all, I would enquire if her dress code is violative of any prescribed dresscode of the school. If so, I would allow her to give the

exam as a one-off situation and would ensure that such situation is not repeated again.

o If her dress code is not violative of my prescribed standards, I would allow her to enter the exam hall but would get convince and persuade her to maintain a certain decorum in the public space.

o To avoid such scenario in the future, I would make stringent rules regarding dress code for entering into school with a certain degree of decorum so that no stakeholders is offended.

My such action is justified as it follows my core foundational values of compassion towards the girl as her examination could be very important regarding her future prospects and at the same time my action for stringent rules is in consonance with

maintaining harmony, stability in
the school atmosphere thereby
avoiding unnecessary hue, cry and
controversy in the campus,

My action regarding
stringent dress code in school is
also justified as one cannot expect
high order thinking from every person
concerned. Although her dress has
nothing to do with the male candidate's
behaviour, yet absence of higher order
thinking and bare minimum
morals and values in the society
makes my action justified.

Section - A

- Q1. What are the significant values in the society of Assam? (10 marks/150 words)
- Q2. Aptitude reflects what you are capable of doing. Motivation determines what you do. Attitude determines how well you do it. Comment. (10 marks/150 words)
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- Q9. Transparency is a crucial concept in maintaining ethical governance machinery. (10 marks/150 words)
- Q10. Life doesn't make any sense without interdependence. We need each other, and the sooner we learn that, it is better for us all." – Erik Erikson (10 marks/150 marks)
- Q11. "If a country is to be corruption free and become a nation of beautiful minds, I strongly feel there are three key societal members who can make a difference. They are the father, the mother and the teacher." – Abdul Kalam (10 marks/150 words)
- Q12. Persuasion is often more effective than force. Elucidate. (10 marks/150 words)
- Q13. Mention different types of Ethical dilemmas faced by civil servants in discharge of their duty. (10 marks/150 words)

Section B-Case studies

Q14. Sagar, a 25-year-old youth with a very pleasing personality, had made a choice to leave this world. He was very understanding towards his colleagues too. He used to encourage others and help his friends and colleagues by listening to them and suggesting amicable solutions to their problems. Apparently, he didn't have financial problems or any other issues like relationship problem, break-up, depression, etc. So, the question, "Why did he choose to leave?" was disturbing all his near and dear ones. Numerous assumptions were made, some blaming themselves for not understanding his mental condition, and others for not getting the chance to know him better. Well, the problem is, we human beings are similar to tip of icebergs. In Sagar's case also, what everyone saw was just the small accessible part of his conscious functioning or the tip of the iceberg which is barely anything compared to what lies beneath or the larger domain of his unconscious psychological functioning which was completely unknown. However, the reason for Sagar's choice is gone with him, but he left behind a lesson that life is unpredictable.

Highlight the Causes of rising suicide cases in Assam. Suggest some measures which can lead to the reduction of suicide cases in Assam. (20 marks/300 words)