

Test 12: GS IV

Name: Priyom Bora

APSC Roll: 4413163

Date: 10/09/25

No. of question attempted - 19

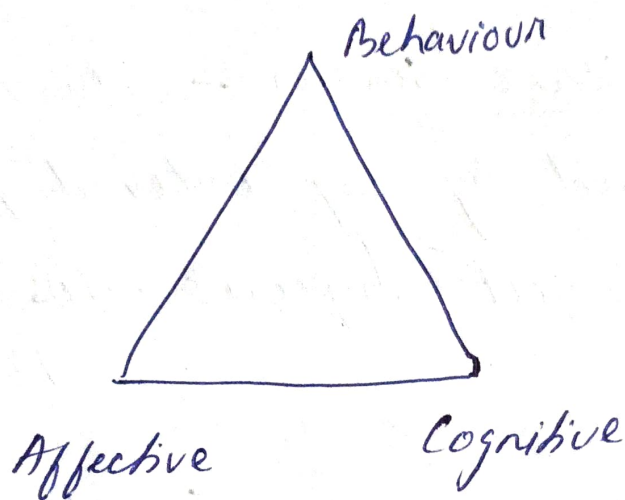
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(Q1.)

Attitude is the learned predisposition
of a person towards a target object.
It has three components -



For a civil servant attitude
determines the attitude of public
service delivery in following ways -

↳ People - Centric policies - They
understand other's need and formulate
policies accordingly.

eg) Aruna Sundarajan - BharatNET

↳ Quality service delivery - Enforcing suitable services required

(eg) Vinod Kumar, IAS - simplified blood based compensation

↳ Delivers fair services - who is not biased by any external pressure.

(eg) Project Sampurna - IAS Lakshmi Priya

↳ Responsible governance - Complacent projection of duty

(eg) Lal Bahadur Shastri resigning after railway accident under his capacity

↳ Probity and fortitude - Guides his actions throughout service

(eg) T.N. Seshan

Thus all these great civil servants showed the attitude they helped to reach.

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Question No.
प्रश्न संख्या

for practice
use only
सिर्फ अभ्यास
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② Greed, anger and desires are vices.
As Buddha highlighted Dukkha is
due to desires and renunciation would
lead to ultimate happiness.

These emotions can be managed
or transformed through -

↳ Self-regulation and awareness -
(eg) I know I get angry during some
situation (Awareness)

I will navigate through techniques
like counting 1-100 (Regulation)

↳ Meditation - Calms inner rush
of emotions and dissipate vices.

↳ Virtue ethics - It will be helpful
to navigate through negative situation.

↳ Gandhi's Talisman - Projecting how one's action can hamper the disadvantaged one.

Yes, their opposites leads to moral elevation or higher well being -

↳ Trusteeship of nature - Elevated sense of responsibility and satisfaction

(eg) Helping a needy

↳ Calm / Poised - Projection of desirable behaviour

(eg) Cool Captain - M.S Dhoni

↳ Minimalism - Being happy with minimal leads to mindfulness and serenity (eg) Monks and Nuns.

Thus a human should be guided with higher virtues for self actualisation,

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84) As Aristotle said, 'Man is a social animal'. Thus he comes in social contract under a state of law (Locke) and influences each other in reciprocity.

Thus man is more than sum of his parts. Human dignity shapes ethical decision making in public administration in following way —

① Integrity - Being consistent with ones belief and action

(Eg) E. Sreedharan - Metro Man of India - epitome of integrity

② Selfless action - 'Nishkarm Karma'

(Eg) Arunachalam Pame, IAS - Making People's road.

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③ Openness / Accountability -

eg) T. N. Seshan - EC and his work to remove corruption

④ Honest - Being truthful without external influence

eg) - K. Kamraj and his denial for private water connection even when helping old mother.

⑤ Dedication towards service → Quality

Public service delivery

eg) APJ Abdul Kalam - People's President

Thus, human dignity and its essentials are the most priceless jewels for the society.



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Question No.
प्रश्न संख्या

Q5. The public servants are the best mins applying their efficiency for effective public service delivery.

If faced with dilemma -

National security would be my choice.

↳ Being a civil servant my justification for this will be -

→ National interest is the outmost priority

According to, Teleological ethics,
the end determines the desirability
of being ethical and utilitarianism
of greater good for greater man
serves it right.

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Thus,

↳ Outcome greater than pain -

felicitic calculus

↳ Upholds dedication towards

duty over objectivity at

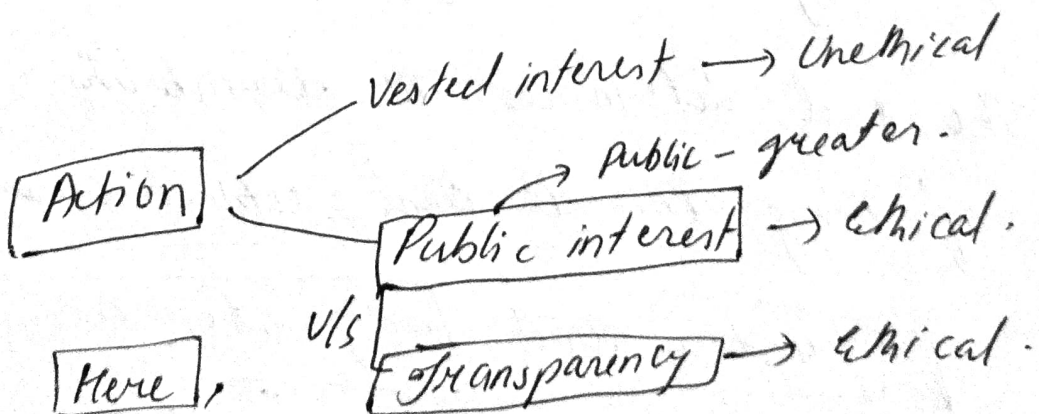
situation of crisis — given

time, content and place in
consideration.

↳ Thus dilemmas often poses

conflict between Right vs Right and

the end decides its conformity.



Thus,

↳ Outcome greater than pain -

Utilitarian calculus

↳ Upholds dedication towards

duty over objectivity at

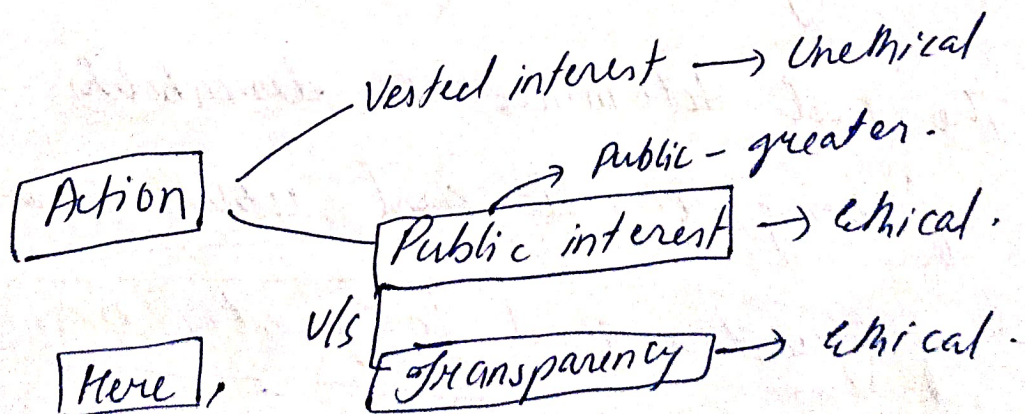
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Q. 7 21st century is known as the
age of AI/Technology and the visibility
and fame it brings have changed people
from 'karm yogi' to bal yogi.

These impulses influences conformity
in society in following ways —

① Impartiality and barren leading
to inequality —

△ FOMO and Catfishing

② Demeaning the disadvantaged

△ Donations to poor, clicking picture
and posting

③ Spread of hate speech and polarization

Q6.7 21st century is known as the age of AI/Technology and the visibility and fame it brings have changed people from 'karm yogi' to bal yogi.

These impulses influences conformity in society in following ways —

① Impartiality and biasness leading to inequality —

△ E.g FOMO and Catfishing

② Demeaning the disadvantaged

△ E.g Donations to poor, clicking picture and posting

③ Spread of hate speech and polarization



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(eg) Elvish Yadav and his social
media influence

① spreading false rumours -

(eg) Deepfakes used in US elections

② Cyber bullying and frauds

(eg) Bully Bai

③ Misinformation and misguidance

(eg) Jay Shetty and his case

④ Partisanship - in terms of gaining
favour

(eg) Civil servants posting vocally for
any party.

Thus all these instances shows how the
need to be liked have overpowered
need to be ethical.



Q7) Yes, it could be agreed that
Citizen Charter ^{success} depends more on institutional
culture than on formal design.

Citizen Charter, introduced in 1997
has been functioning with limited
success. It has loopholes and challenges -

- ↳ Public not engaged while
formulating.
- ↳ Grievance redressal often not met
- ↳ Public official attitude unresponsive
- ↳ No appealing aesthetics of the
Citizen Charter.
- ↳ Lack of public awareness.

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Institutional culture that determines
success -

- ↳ Citizen centric approach - Public should be outrightly engaged.
- ↳ Dedication towards duty - Should be responsive towards grievances of people.
- ↳ Effective delivery of services mentioned - Diligently quality service delivery should be dispensed which will reduce grievances.

Thus, Institutional culture have more importance in successfulness of Citizen charter.

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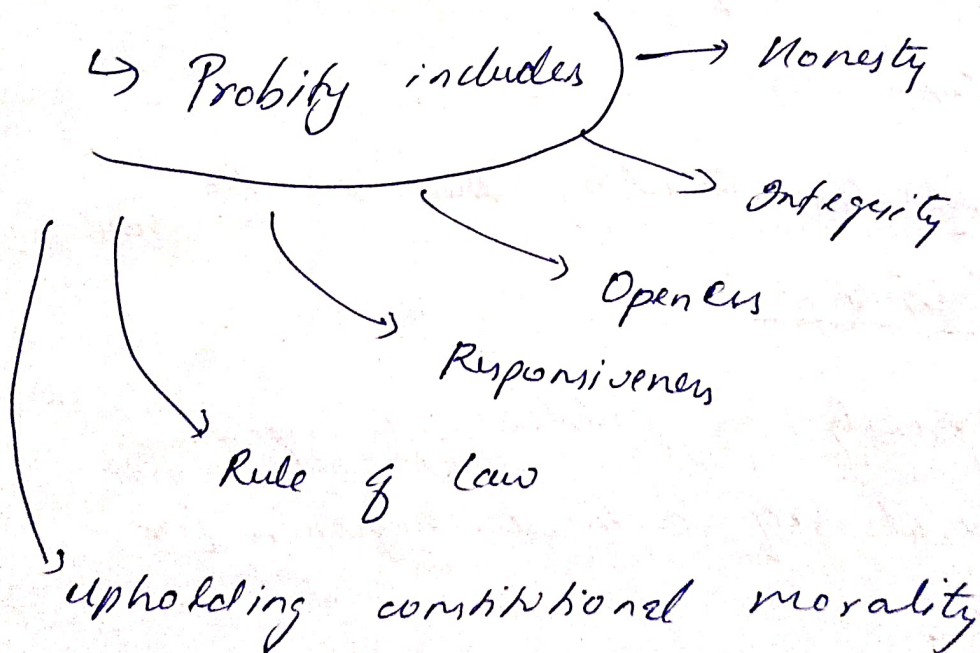
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08)

Probity is the whole gamut of ethical principles that is to be recognised by everyone.

It would be wrong to say it being fraught with risk and limited reward.

↳ Probity in itself accumulation of all the virtues thus expectation of reward is not the end goal. It would be dilution of ones principles.



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All these vouchers for Selfless action or Nishkama Karma. It teaches one to be Karma yogi than Balyogi.

 Mission Karmayogi for civil servants.

↳ This shows transition from the

Role Based → Role Based

↳ Responsibility and dedication over objectivity

↳ Targeted solution that can be subjective

Thus, probity in public life upholds one's moral self without eagerness for reward.



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11:17 - 11:24

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Q9) Nishkama Karma enlightened by Krishna in the divine philosophical guide Bhagwat Gita have seen manifestation in -

→ 'Common But Differentiated Responsibility' - in the modern world challenged by global climate action.

The following ideas shows reinforcement of moral responsibility beyond national interest —

→ COP 26 - 'Global Finance for Climate'

(eg) The \$ 300 Billion to global south countries to deal with their environment

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↳ Carbon Market and Carbon Credits

Bilateral alliances for exchange of
Carbon credit shows the transboundary
nature of climate concern

↳ Global Biofuel Alliance - Initiative

During G20 - Reinforces use of Renewable
Sources

↳ Mission Life - Small changes would
lead to bigger impact

(eg) Using bicycles to work instead
of car.

↳ Hence, the boundless, fluid nature
and its concerns have brought together
the whole world to collectively lessen
the threat of climate change.



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11: 26

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Q16)

The given statement highlights the ideals of biasness, partiality, corruption prevalent.

Civil servants can become more aware of the implicit bias in service delivery, in relation to caste, gender or region in following ways -

↳ Following objectivity - Provide to everyone for whom the service is meant for without discrimination.

↳ Eg Adarsh Housing scam - mishandled by bureaucracy.

↳ Internal investigations through committees -

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Q1(a)

The given statement highlights the ideals of biasness, partiality, corruption prevalent.

Civil servants can become more aware of the implicit bias in service delivery, in relation to caste, gender or region in following ways -

↳ Following objectivity - Provide to

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(eg) Internal complaints committee - for
women safety - gender justice.

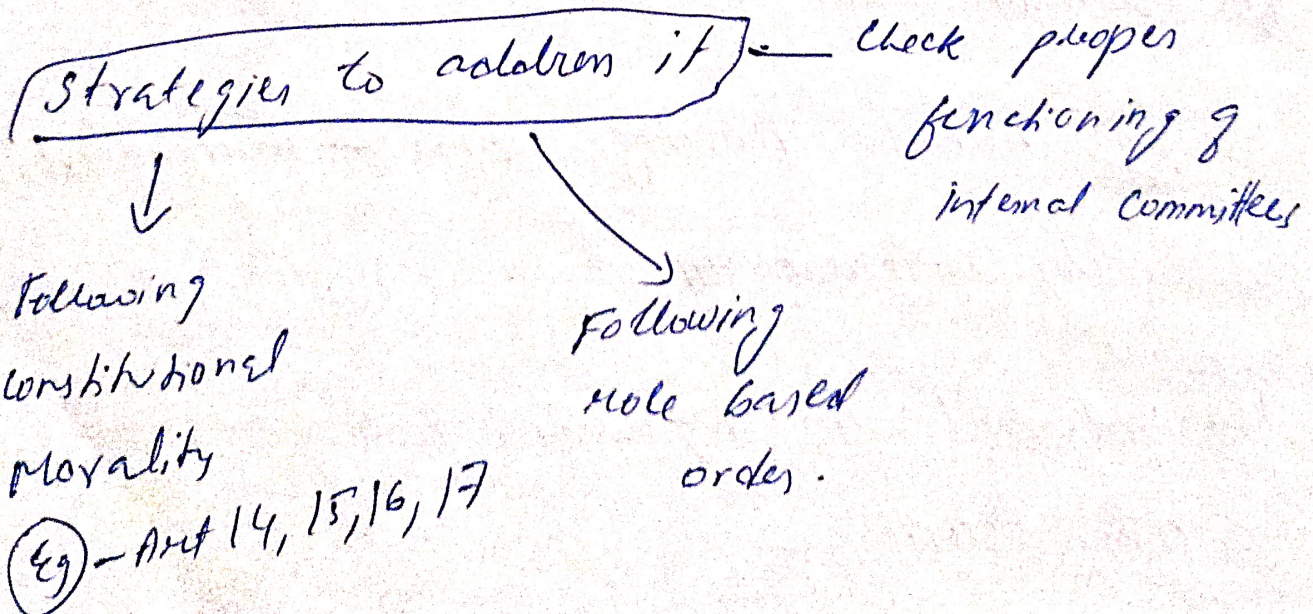
→ Equal respect for every worker

(eg) Respecting the sweepers of the office

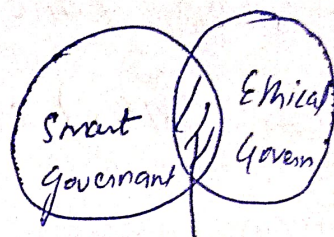
→ Use discretionary powers in emergency -

(eg) Thakhan - starvation death due to
Aadhar defaults of beneficiaries

→ Here documentation would have been
processed differently.



Q11) Public participation is the centre of good governance and it could be achieved by making people an active participant in the government processes.



Civil servant can encourage community ownership and voluntary participation in environmental programmes in following ways -

- ↳ Being an active listener to their problems - People would feel heard
- ↳ During floods civil servants can be there for moral support and later devise policies.

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↳ Encouraging more policy — People centric

eg> GPP and GRC

↳ Gram Panchayat Preraks (women from SHGs) used for Gender information dissemination

↳ Implementation and monitoring of more initiatives like Bank Mitra.

↳ Checking transparency of women Sarpanch

↳ Engage students in water quality

checking

eg> Jal Jeeva Mission — Jan Bhagirdari

All these could make governance more inclusive.



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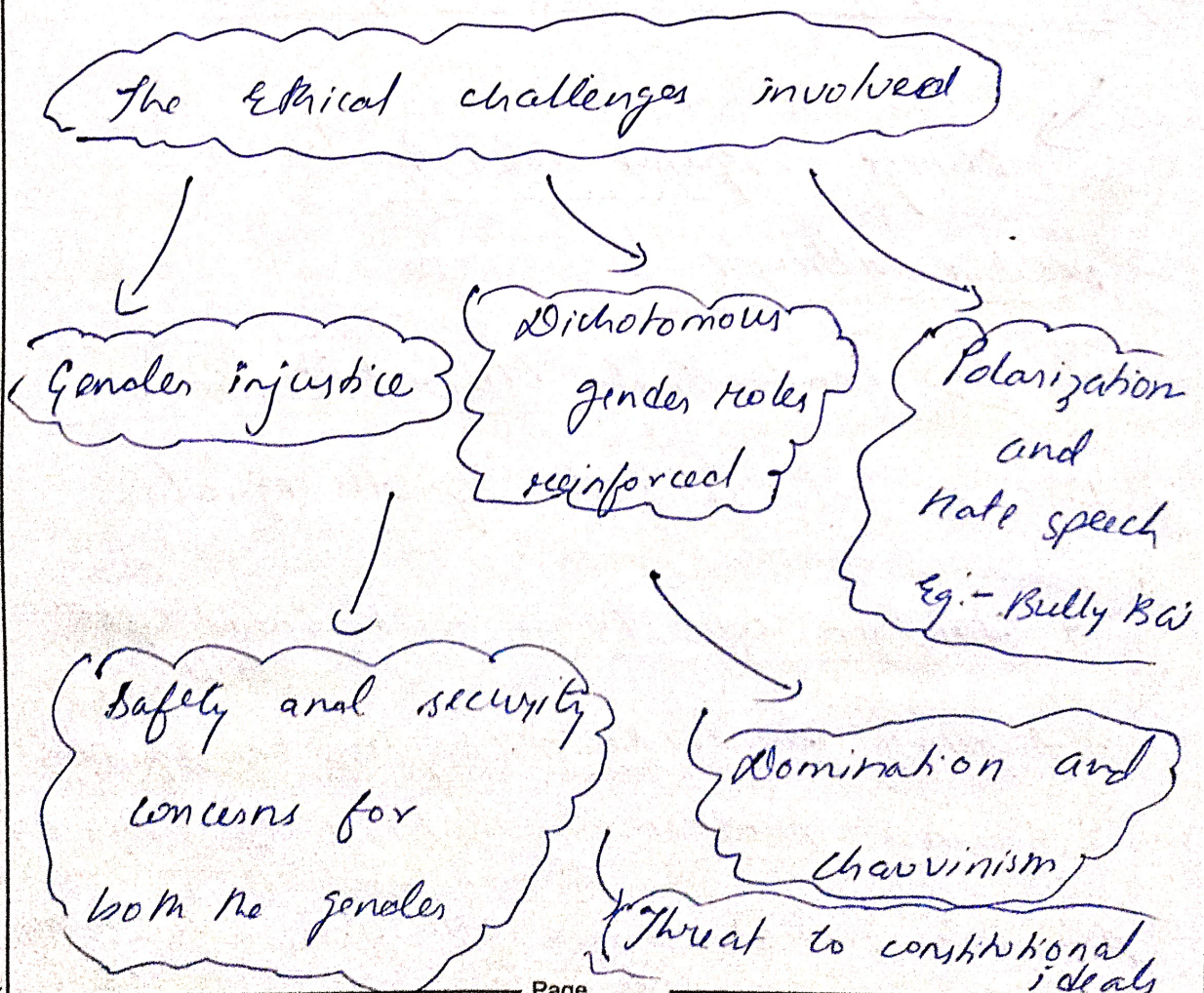
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Q12

Manosphere propagated by Andrew Tate has been all over the world mobilizing ideas leading to misogynistic tendencies.

It creates tensions in gender relation and online discourse like shown in

eg The Netflix series - The Adolescent.



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Cyberbullying

Eg: Virat Kohli

daughter Rhea Kohli

Gender sensitization
undermined

The use of social ethical in

fostering empathy, equality and constructive
digital engagement in following way

→ change negative attitude to
positive attitude

(Eg) Conditional Clinical Conditioning

Use of acts to foster gender equality

→ Strengthen cyber laws - UK Online Safety Bill

→ Academic inculcation - Chapters on equality

→ Sensitize programmes - PM Mann Ki Baat

All these would ensure better place where everyone is respected.



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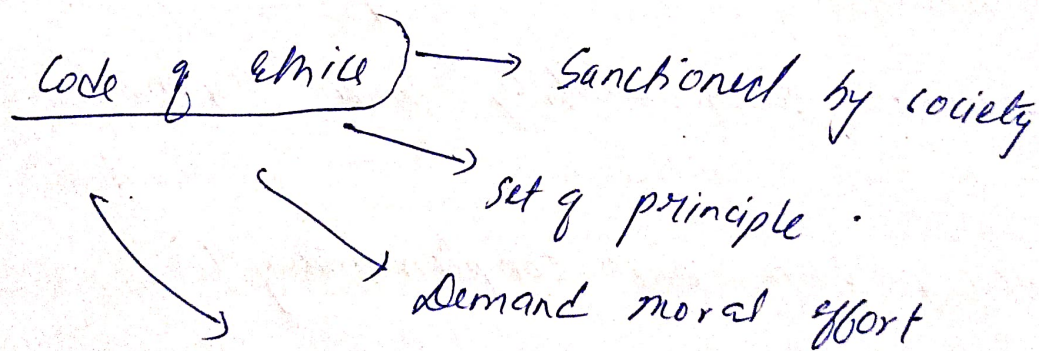
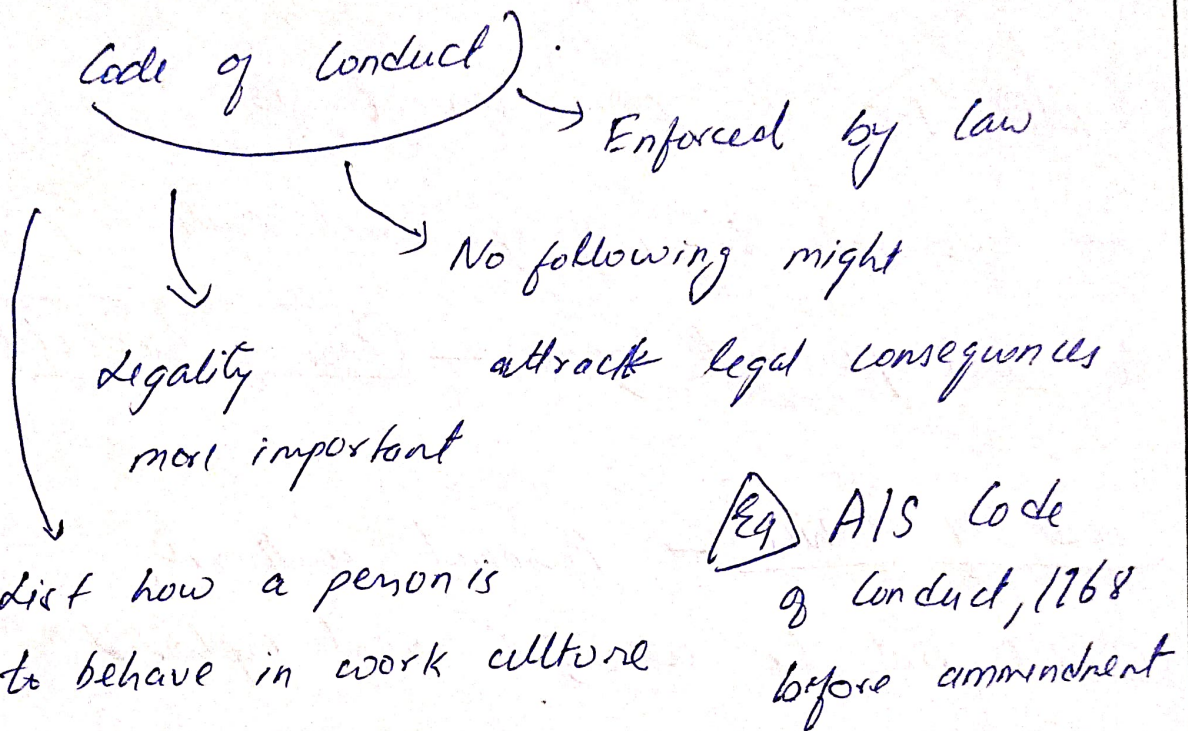
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Q13)

code of conduct and code of ethics are two different enforcements.



Breaking code of ethics does not attract legal consequence

↓ But

might lead to pang of conscience

Thus the given distinction upholds
its distinctions given.

for eg A civil servant is .

not allowed to use personal authority
to serve personal goals — Code of Conduct

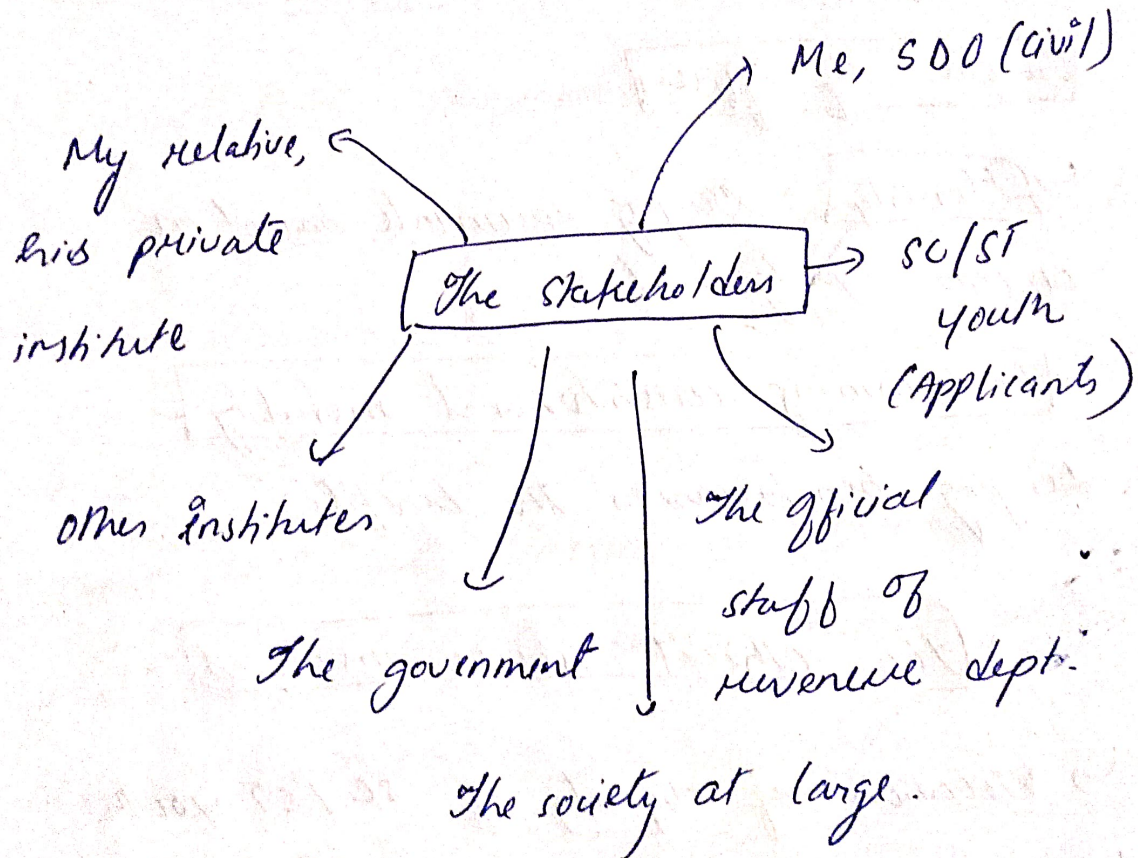
Code of Ethics → Personal authority
should not be utilized and exploited
which would lead to corruption and
compromise accountability and responsibility.

thus, both are complementary to
each other and important for public
servants to guide throughout.



Q19

The given case study encapsulated the complexities around social justice to be delivered and conflict of interest faced.



The values at risk are -

on part of me - Integrity - Providing quality service without bias.

↳ Non-partial - threatened by application.
not empaneled, of my relative

↳ Rule of law - Giving equal opportunities
to everyone.

On part of officers

↳ Honesty - Denying documents based on
unfair judgement

↳ Undermining constitutional morality -
Denying beneficiaries the benefits.

(g) The ethical issues involved -

↳ Violation of dignity of SC/ST youth
- AR1

↳ Violation of constitutional rights - A15, A16.

↳ Favouritism, if relative proposal sanctioned

↳ Violation of rule of law - being relative
institute not yet empanelled.

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(C) To ensure impartiality, fairness
and institutional integrity -

My course of action

Option 1 Step 1 I will firmly reject
my relative's proposal citing -

- ↳ legal consequences being not unparalleled
- ↳ Documentation issues.

I would ask him register his institute,
come back with documents required
where I might help him network with
offices to visit.

Step 2 - I would seek transition to
online filing of application - NSP

- ↳ Reduce biases
- ↳ Easier application.
- ↳ Faster enlisting

Step 3 while ensuring fair listing,
the proposals of other institute will be
reviewed and other members would
be asked support to ensure -

↳ Fairness and transparency

↳ completion within time.

Justification

↳ Integrity - Maintaining cogizance
with inner conscience

↳ Rule based work - Following rules
and regulations formulated.

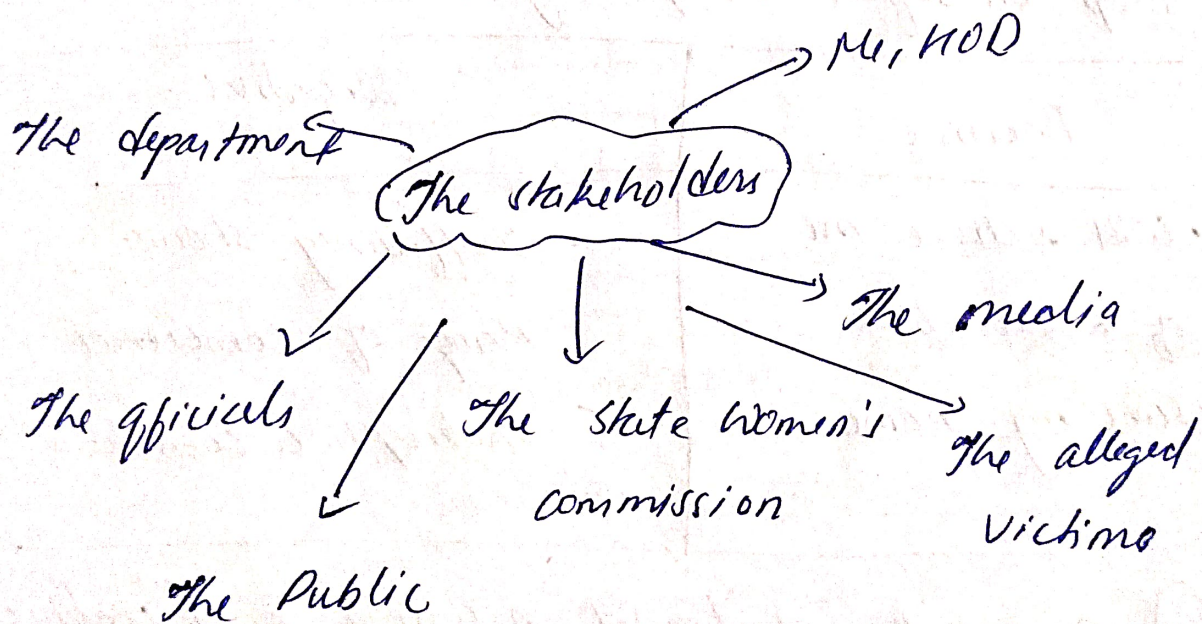
↳ Utilitarianism (Bentham) - For greater
good - SC/ST community

↳ Justice (Veil of Ignorance) - Rawl's
fairness for all.

Thus these values will guide my decision.

Q15

The case is emblematic of challenges surrounding 2Es - efficiency and effectiveness of government officers where Mr (HOD) is falsely accused for harassment while enforcing discipline.



The ethical issues involved

- ↳ Undermining official chair of duty
- ↳ False accusations undermining his dignity

- ↳ Defamation of the HOD i.e me
- ↳ Tainted image of office for indiscipline
- ↳ Punctuality questioned.

The options available

- (a) Explain my side to the commission and drop or soften disciplinary action

Positive	Negative
• Will relieve me of accusation • save my name	• Inefficiency shown • Pangs of conscience • Indiscipline continues.

- (b) Ignore the external pressure and continue the disciplinary proceedings.

<u>Positive</u>	<u>Negative</u>
• disciplinary actions outcomes • solve the official inefficiency • saves my conscience	• my allegations reach continues • job threatened.

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- (c) Seek formal guidance from your superior officers and act accordingly.

<u>Positive</u>	<u>Negative</u>
• Will have written order in hand • Guidance from experienced	• Delay the actions • Might lead to inefficient support from him.

My course of action

- Continuing the disciplinary action -
Independently investigate on the allegations.
- Firmly put your side of story in front
of State Women's Commission and
seek evidences for the allegation.
- ↳ Seek your seniors advice on
Official efficiency and written support
on my favour - given innocence.

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- ③ Seek formal guidance from your superior officers and act accordingly.

Positive	Negative
• Will have written order in hand • Guidance from experienced	• Delay the actions • might lead to inefficient support from him.

My course of action

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Justification

→ Existentialism of myself being a human first then SDO

↳ Acting true to my values and putting my side of story given consequences.

→ Acting authentically rather than conforming to pressure.

→ Dedication towards duty

↳ Upholding ethicality of bringing efficiency.

→ Reformative action

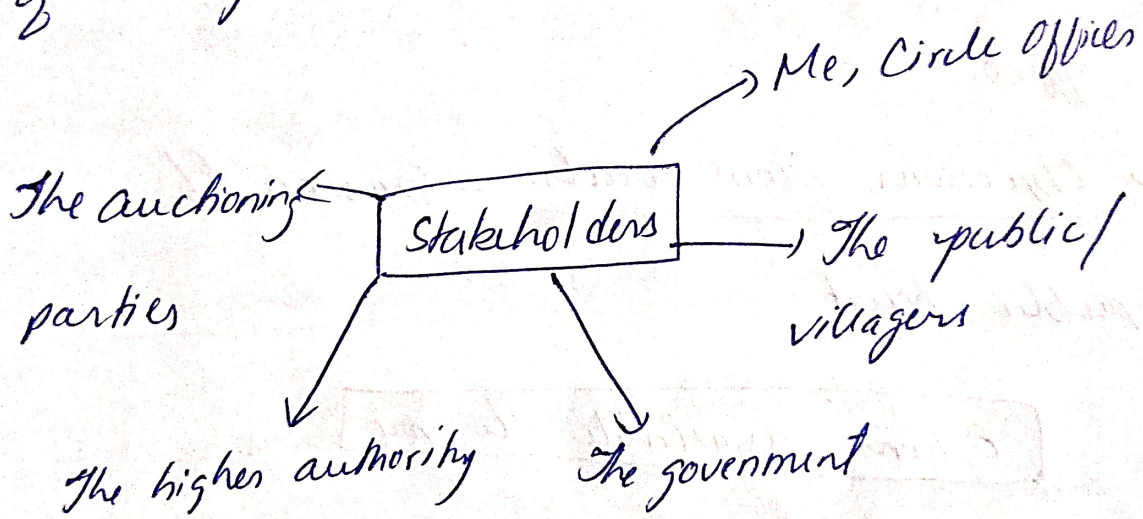
↳ The reforms in office will enhance public service delivery.

Given a civil servant I would stand on my values and serve the public with utmost diligence.

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(Q16)

The case study stands at a confluence of dilemma between development and environmental equity given mining permission in a sensitive hill of Morigaon.



The ethical dilemmas involved -

- Economic development Vs Environmental equity.
- Economic gain Vs welfare of people
- Profit making Vs cultural safeguards.

Administrative challenges

- ↳ Acquisition of land without EIA clearance
- ↳ Rule of Procedure breached - Prior notice not provided to villagers and office.
- ↳ Objections from locals - Erosion of public trust.

Options available to me

Option 1 Not to object and succumb to the pressure of higher authority giving assistance

Positive

- ↳ Good looks of officials
- ↳ Gratification of kith and kin later

Negative

- ↳ Against my procedural duty
- ↳ Undermines welfare

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Option 2 Buy time from authority and follow due process of law.

Positive

- No conflict of conscience
- will resolve the situation objectively

Negative

- Bad back of officials
- Threat to job

I would follow Option 2

↳ I would halt the notice given

↳ Organise meeting with the directorate of geology and mining.

↳ Cite the objections — seek proper documentation — EIA report, NOC from villagers and survey of the land.

↳ Give time for arrangement accordingly

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↳ If failed - take down the auction.

↳ If provided with documents -

→ Survey the land accordingly, enumerate population -

↳ schedule time for clearance

↳ Rehabilitation organised

↳ compensation process highlighted

↳ look and manage shelter for flood season.

↳ CAMPA afforestation.

Justification → Gandhi's sin - Commerce without morality highlighted.

Objectivity followed

Golden Mean (Aristotle) - compensatory action.
- CAMPA utilised.

thus this would ensure desired action for me.

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Q17. The above given case encapsulates the problems of migration of educated youth to urban areas already sprawling.

(a) So many educated youth from Anam choosing to leave the state because —

Aspirational
factor of
living in urban
area

Better infrastructure

— (eg) Healthcare
— Apollo, Delhi
Metro - mobility

Gig economy
— Options and
flexibility of
job

Lack of job in Anam

Industry - Academic
mismatch

(eg) ~ 20% youth
eligible for job after
education

Environmental

(Eg) Floods of Assam

Political stability

(Eg) Insurgency of Mao

Indication of present condition

Education

Not matching
required skill
set

Rote learning

Less value addition

Opportunities

Lacking

No ventures
of good paying
job

Lack of
innovation

Human Development

↳ Low human development

↳ Assam - Rank 23 in SDG (2024)

↳ Assam - Front Runner

↳ ~57% women - Anaemic

↳ IMR and MMR more than national
average.
(32) (125)

U.P.S.C.

Question No.
प्रश्न संख्या

(c) Affects

Individuals & Society at source

Drain of
human capital

Spatial harmony
disrupted

Loosening social bonding
(eg) Rise of individualism

At destination

Overcrowding

Pressure on resources

Ghettoisation

Social cohesion

↑ crimes

Underdevelopment

India Rank 130/193
HDI

(d) Addressing the challenge and roles
of different stakeholders -

1. Government — Inclusive development
(SDG 10, SDG-5)

Address
Climate
Change

Ventures for job
(eg) Atman 1 lakh job
PM Mudra

(eg) Amrit Sarovar
PM Surya Ghar Muft Bijli
Atman — Baayu taxi

2. Communities and

Harmonious
Coexistence

Self employment
option — SHGs

Cooperatives

Responsible behaviour

Institutions

Vocational training

Transparency

Accountability

check on evils
of society
(eg) CB)

through these ways the problem
of migration will be addressed,

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(18) The given case highlights the dilemma of development and sustainability. The option of widening the road by felling of age old tree and saving lives in blackspots.

Stakeholders

1. Government - ordering the widening
2. The nearby population / locals
3. The travellers by the road (drivers)
4. The Public at large.

The ethical issues → Environmental damage
 ↘ Undemines cultural
 reverence
 Human centric approach.

The key values in conflict -

1. ethnocentrism Vs Eco centricism -

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The Dignity and reverence of locals
undetermined..

2. Violation of fundamental Duties and
morale - 48A , 51(a)(g)

3. Deep ecological ethics - Saving environment
on its own right.

4. Ethical and ^{practical} ~~principled~~ considerations
involved in final decision should be -

↳ Ecocentricism - Human as a part of
nature not a - part

↳ Cultural reverence - should be
upheld.

↳ Accidents minimized through
balanced solution - Golden mean

↳ Environmental sustainability - not touching unnecessary trees.

A balanced course of action -

↳ survey of the road and options available should be explored.

Option 1

Giving speed limit



More viable — Tentatively tested



If results improves - Accidents ↓



Proper speed limit and penalty provisions should be applied.

Option 2

Felling of trees.

9/ not satisfactory -

The trees on direct line of sight
be trimmed down and coloured
white / yellow / red according to

Transport rules.

↳ OR if not working relocation of
the line of sight trees proposed

Justification

↳ Madhyamike Mang - Balancing
both parties concerns

↳ Teleological - Outcome supports
larger public goal.

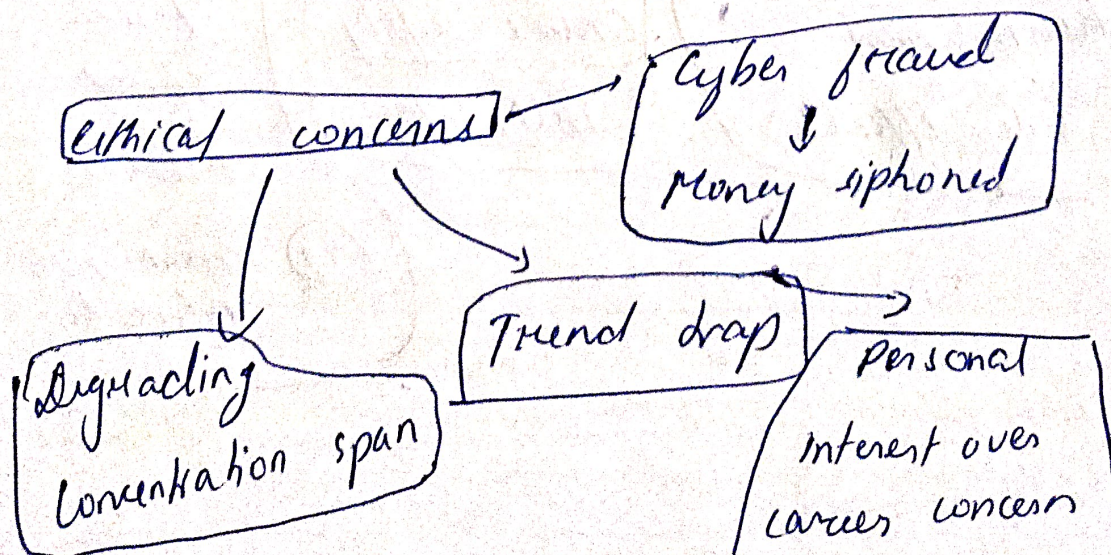
Thus the dilemma needs proper
speculation of options and decisions
unbiased.

Q19]

The given case highlights the mishaps of technology over children and privacy infringement leading to frauds.

(a) Key Stakeholders

- Rehan, a second year student
- His family - money siphoned
- Scholarship fraud impersonation
- School Administration
- District authority
- Public at large.



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Values at risk

↳ Privacy of internet users -

(Eg) Rs 11,000 crore lost in cyber fraud (2024)

↳ Accountability - unanimity of fraudster.

↳ Integrity as a human

↳ Duty towards society - infringing else's capital.

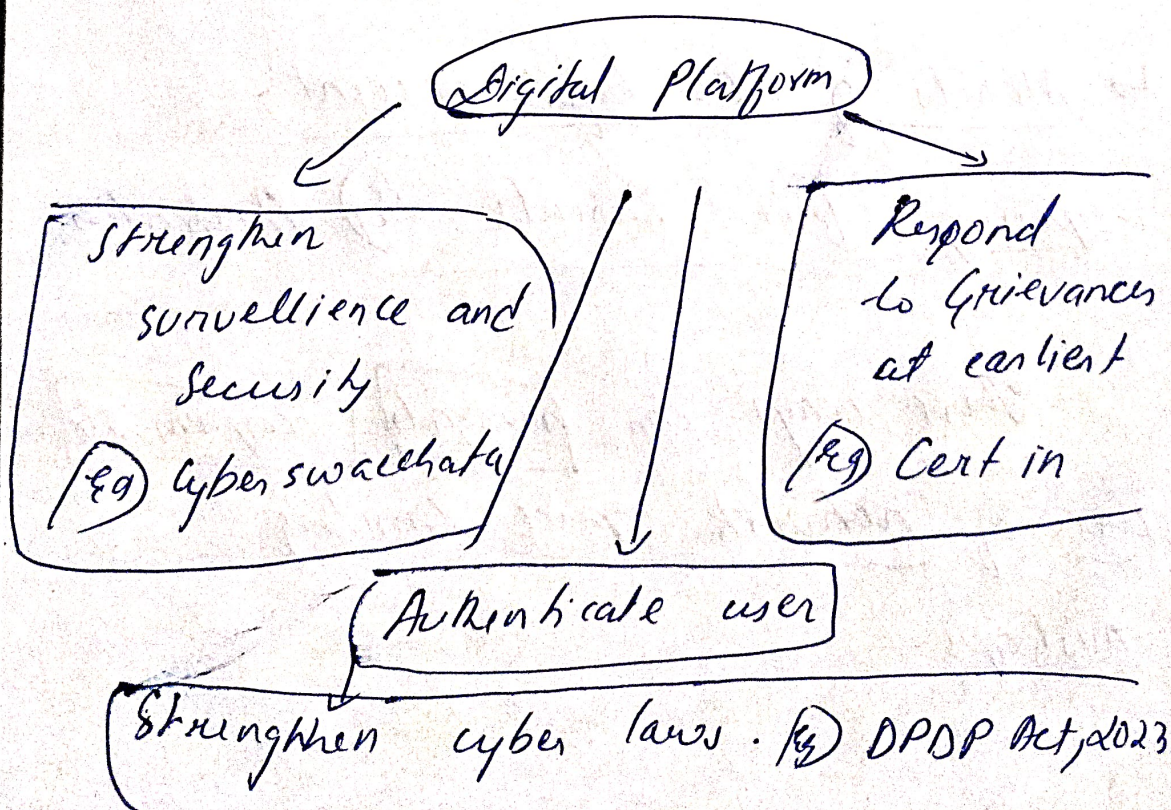
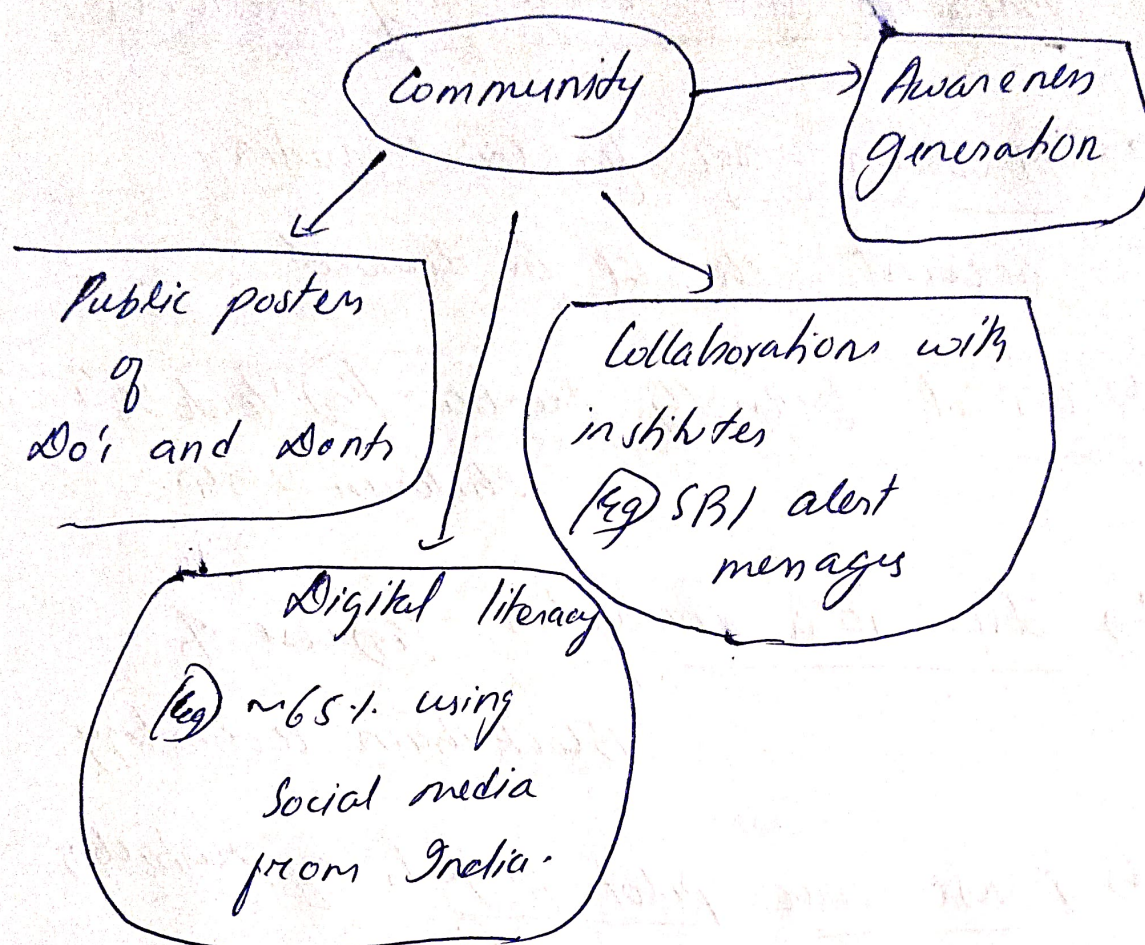
Role of Public institution

Warn students / children about the harm and side effects

Propose laws like
Online Safety Bill, UK

Restrict students from social media

(Eg) Ramanujan who!



Balanced and ethical way forward

- ↳ Minimum age for social media account should be devised
- ↳ Child - friendly media - (eg) Youtube's children user.
- ↳ User data encryption - (eg) use of Blockchain technology
- ↳ phase wise pilot projects of restricting children on social media.
- ↳ Models of NOC before account opening from Parents - (eg) Australia.

These ways can mitigate responsible use of network space limiting mishaps.